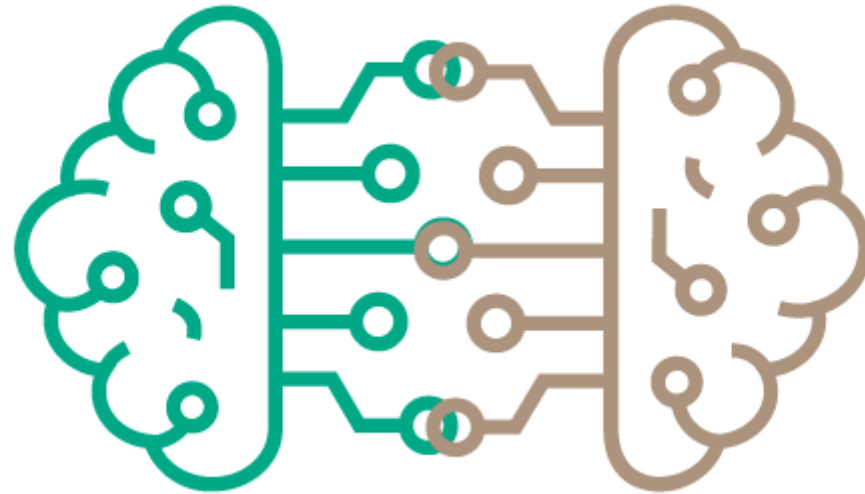


You're better with
**BATTLE
GROUND**



Risk & Resilience Software

SaaS resilience software to manage your entire risk & resilience lifecycle



Business Consulting

End to end strategic & operational consulting for the leaders of tomorrow

100%

Client satisfaction

91%

Value for money

68

Net Promotor Score

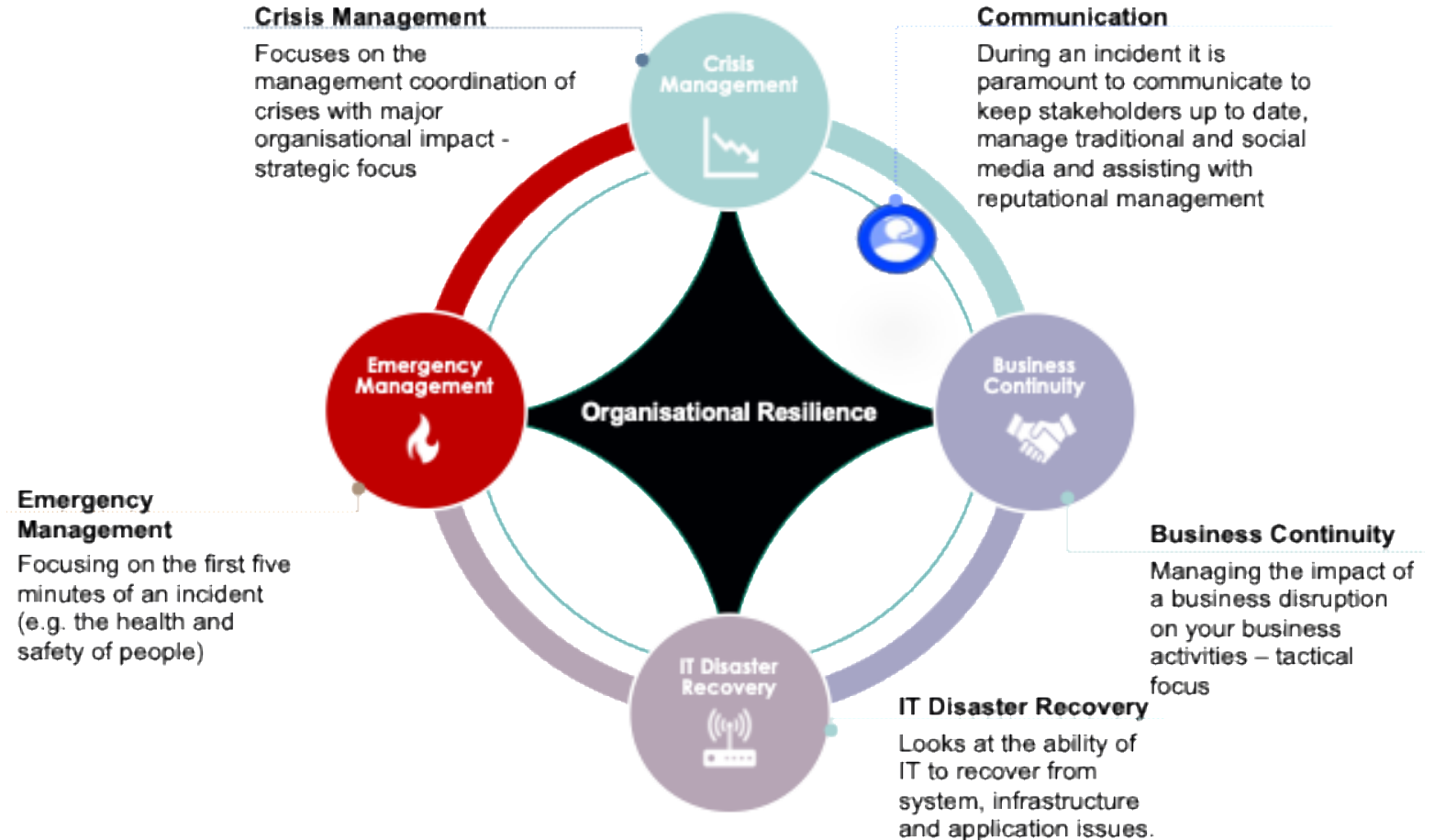
How we approach resilience



As a leading software-driven Resilience, Business Continuity, Crisis Management and Risk firm, we have developed our own proprietary theory on resilience concepts, all of which are designed to make resilience easy to understand and embed into any organisation.

Many Standards and methods exist for building a BCM program. We have summarised these into the BCM Star – which can be easily reconciled to all accepted Standards globally. The star has four points and when working together, these four areas form a strong connection and enable the business to manage incidents effectively, productively and in a timely manner.

To have a strong resilience program, each element of the star must be in place. Many of our clients have these concepts in place under different names and guises – but the intention and outcomes are the same.



What is the Battleground Virtual CRO?



What is vCRO

Dial up, and dial down human involvement



Powered by Battleground Live, We take a flexible human involvement model for risk strategy, appetite, governance, assurance, and registers.

Advises board and executive leadership



We attend and prepare for board, audit and committee meetings, bringing insights, papers and workshops to life with clarity.

Delivers uplift and engagement across the business



We build capability through training, culture programs and role-based education to embed risk accountability at every level.

Executes everything inside Battleground Live



Every deliverable — registers, frameworks, reports — is built live in your system, ensuring visibility, traceability and zero shelfware.

What makes it different

Accelerated by RAiDAR and platform intelligence



Your on-hand advisor to check and challenge your response to disruption and incidents.
Improve confidence in response and remediation

Modular and scalable by maturity



Whether you're building your first framework or optimising a complex program, we meet you at your current state.

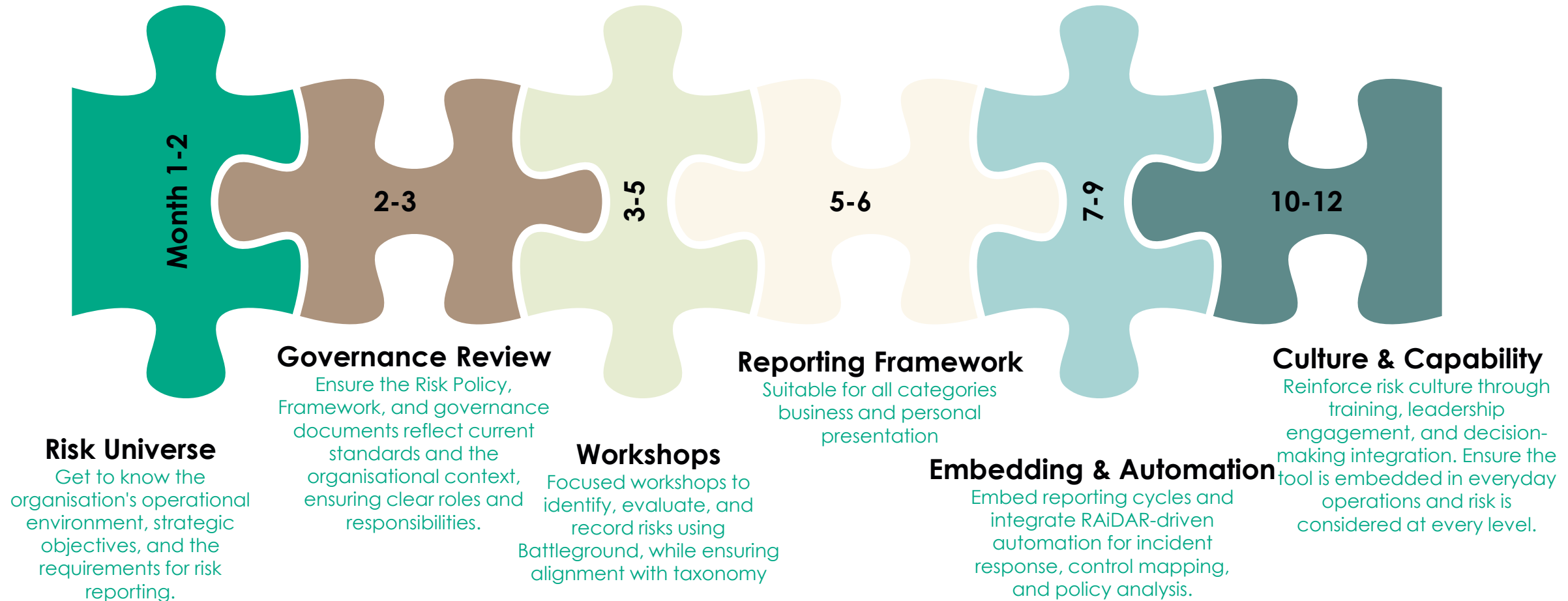
Backed by a full bench of experts



You get enterprise-grade risk expertise on demand, including crisis, continuity, OHS and regulatory support when it matters.



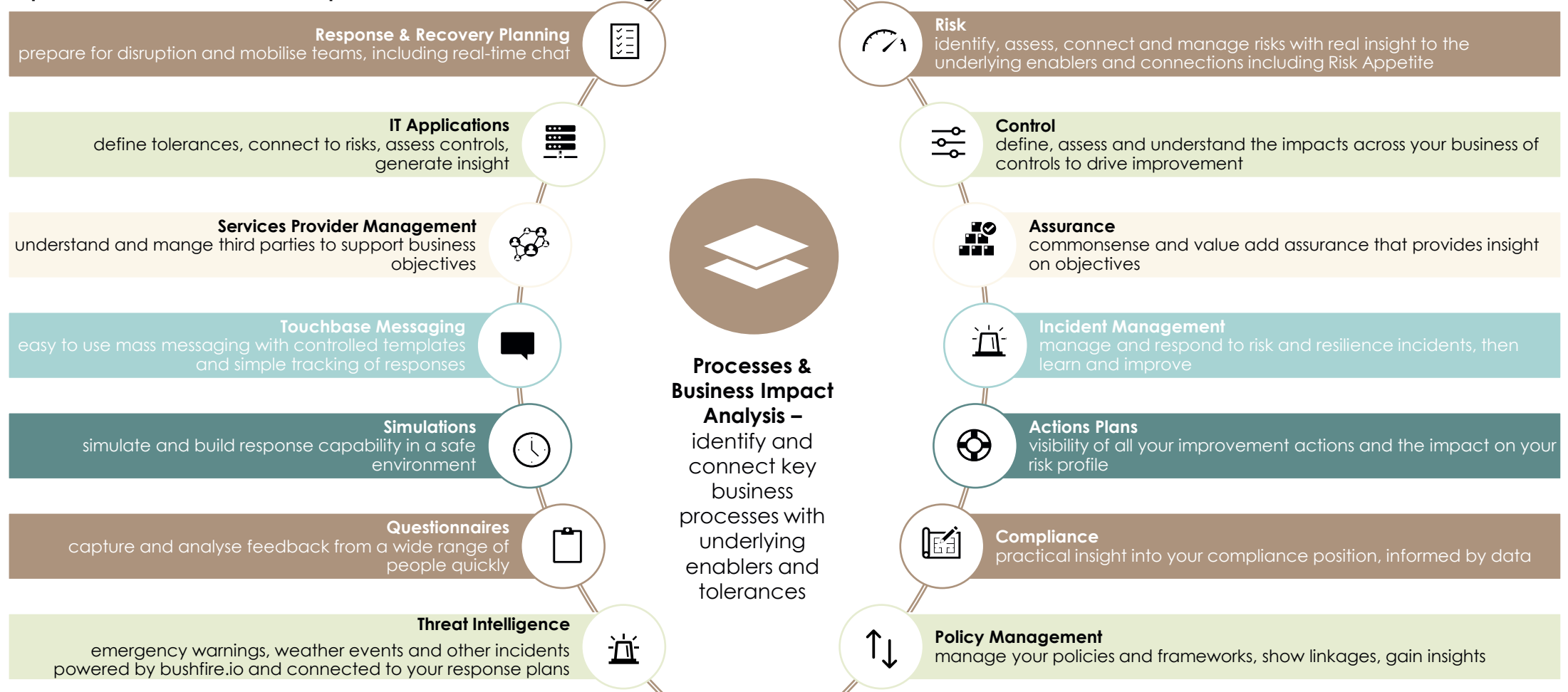
vCRO lifecycle/timeline/milestones



All your resilience and risk needs in a single platform...



Battleground Live provides, in a single platform, the ability to connect the dots for all your risk and resilience needs. At the core of our powerful platform is a business process module that connects operations to systems, service providers, risks and controls. We know many GRC platforms are now building out operational resilience platforms – but Battleground is different... resilience is built in, not bolted on.





AI that simply drives efficiency and data quality



- RAiDAR is Battleground's artificial intelligence tool to support users of the Battleground Live platform. RAiDAR operates by sharing user-input data and defined prompts, developed by our team, with a third-party Large Language Model (LLM) to generate responses that simulate certain pre-defined roles and behaviours, for users to review, modify and accept.
- RAiDAR simplifies user experience, enhances efficiency and accuracy, acting as a guide and reduces time for and increasing quality of input data

What RAiDAR does today...

Streamlines Inputs



Automates data entry processes for Risks and Controls, ensuring compliance with defined taxonomy. Minimises the need for manual inputs and uploads.

Drives quality



Prompts generate quality risk and control descriptions based on user input of intuitive and common-sense data

Connects the dots



Generates risk and control information based on data entered across the system – more complete, more insight

Analyse policies and requirements



Analyse policies against best practice and develop comprehensive policy libraries connected to controls and risks with just a few clicks

What's next...

Drive your incident response



Your on-hand advisor to check and challenge your response to disruption and incidents.
Improve confidence in response and remediation

Reduce risk, fast and with confidence



Develop action plans to address risks that need to be reduced, checked against your controls to prevent duplication of effort

Safely and Securely

Always under human control



Users can choose whether to use RAiDAR or not in each record.
Human in the loop final review always required

Switch on or off as you wish



AI can be disabled / enabled by you, as and when you want, with no impact on system functionality

Enterprise grade LLM



Enterprise grade service from major LLM that is Encrypted
Your data is not used for model learning

Real Time Insight and Reporting Across Every Module



Dynamic Pivot Reporting

Drag-drop any field across modules to build live pivot tables, save views, export instantly.

Interactive Dashboards

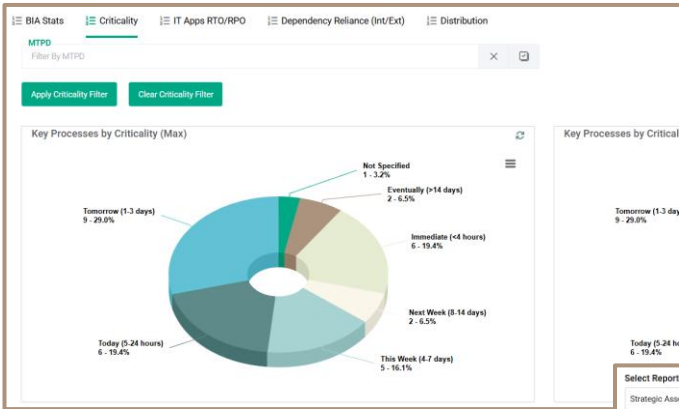
Interactive dashboards display residual risk, BIA stats, action progress; filters personalise views for each leader.

One-Click BCP & Registers

Word or PDF templates auto-populate Business Continuity Plans, Risk Registers, Control lists.

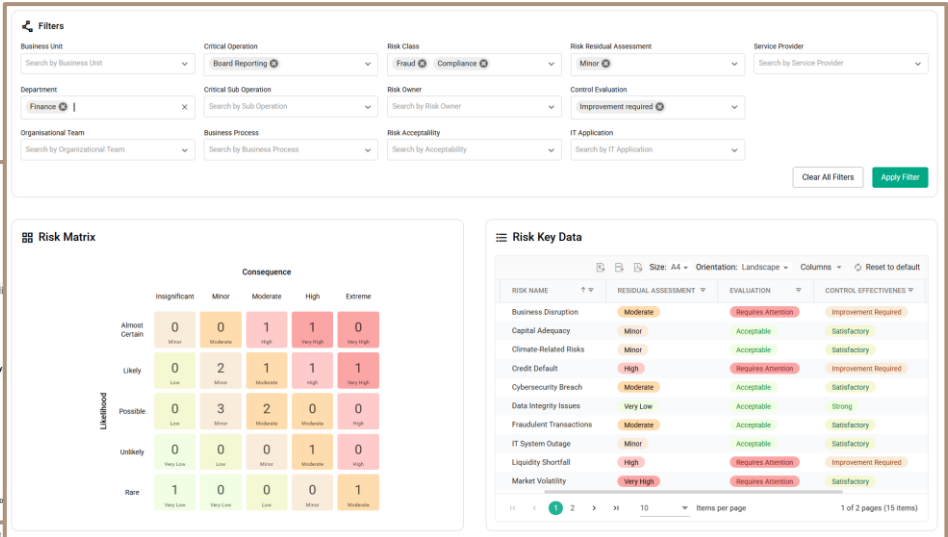
Grid Export & Column Chooser

Choose columns, sort, and export any grid to PDF, Excel or CSV without leaving the platform.



| A. Key Processes | | | |
|-----------------------------|--------------------|---|--|
| Process Name | Process Owner | Maximum Tolerable Period of Disruption (MTPO) | |
| Pricing Strategy Management | Peter Duffy | Immediate (<4 hours) | |
| Market Risk Oversight | Jake Schwarz | Today (0-24 hours) | |
| Treasury Operations | Georgina Stevenson | Today (0-24 hours) | |
| Capital Allocation | Jake Schwarz | Tomorrow (1-3 days) | |
| Securitisation | Eli Goldberg | Tomorrow (1-3 days) | |
| Liquidity Planning | Liam Moran | This Week (4-7 days) | |

| B. IT Applications | | | |
|-----------------------------|-----------------------------|----------------------|---|
| Application Name | Associated Key Process | Process MTPO | Recovery Objective |
| Pricing Tools | Pricing Strategy Management | Immediate (<4 hours) | At Time of Recovery |
| Risk Management Platform | Market Risk Oversight | Today (0-24 hours) | Soon After Recovery |
| Treasury Management System | Treasury Operations | Today (0-24 hours) | Functionality Only |
| Background | Capital Allocation | Tomorrow (1-3 days) | Manual reconciliation for treasury transactions |
| Portfolio Management System | Capital Allocation | Tomorrow (1-3 days) | Last Backup (up to 24 hours data loss) |
| Structuring Team | Securitisation | Tomorrow (1-3 days) | Track portfolio changes on paper |
| Liquidity Management System | Liquidity Planning | This Week (4-7 days) | Delay securitisation |
| | | | Use manual logs for cash flow tracking |



| Pivot Field List | | | | | | | | | |
|---------------------------------|--|--|--|--|--|--|--|--|--|
| Strategic Assessment | | | | | | | | | |
| CALCULATED FIELD | | | | | | | | | |
| All Fields | | | | | | | | | |
| Search | | | | | | | | | |
| Risk Assessment | | | | | | | | | |
| Residual Likelihood | | | | | | | | | |
| Residual Consequence | | | | | | | | | |
| Control Effectiveness | | | | | | | | | |
| Inherent Assessment | | | | | | | | | |
| Drag fields between axes below: | | | | | | | | | |
| Filters | | | | | | | | | |
| Risk Level (All) | | | | | | | | | |
| Columns | | | | | | | | | |
| Risk Assessm... | | | | | | | | | |
| Control Effect... | | | | | | | | | |
| Rows | | | | | | | | | |
| Risk Name | | | | | | | | | |
| Count of Strat... | | | | | | | | | |

| Count of Strategic Object... | | | | | | | | | |
|------------------------------|--|--|--|--|--|--|--|--|--|
| Risk Level (All) | | | | | | | | | |
| Risk Assessment | | | | | | | | | |
| Risk Name | | | | | | | | | |
| Moderate | | | | | | | | | |
| Improvement Requ... | | | | | | | | | |
| Satisfactory | | | | | | | | | |
| Weak | | | | | | | | | |
| Moderate Total | | | | | | | | | |
| Minor | | | | | | | | | |
| High | | | | | | | | | |
| Very Low | | | | | | | | | |
| Business Disruption | | | | | | | | | |
| Capital Adequacy | | | | | | | | | |
| Climate-Related Risks | | | | | | | | | |
| Credit Default | | | | | | | | | |
| Cybersecurity Breach | | | | | | | | | |
| Data Integrity Issues | | | | | | | | | |
| Fraudulent Transactions | | | | | | | | | |
| IT System Outage | | | | | | | | | |
| Liquidity Shortfall | | | | | | | | | |
| Market Volatility | | | | | | | | | |
| Operational Errors | | | | | | | | | |
| Regulatory Non-Compliance | | | | | | | | | |
| Reputation Damage | | | | | | | | | |
| Resource Constraints | | | | | | | | | |
| Third-Party Vendor Risk | | | | | | | | | |
| Grand Total | | | | | | | | | |

Manage your plans, incidents, people and processes through mobile and web crisis and incident management



Activation & Escalation
– Easily activate your plans and teams including role escalation.



Roles and responsibilities – View and interact with checklists that help you know your role, tasks and actions.



Automated log keeping – every action taken is automatically logged and this running log can be viewed by anyone at any time



Mobile control centre – with a user-friendly interface that tracks actions, assigns tasks and manages incidents.



Communicate – with built in chat messaging, audio and video conferencing.



Understand your business – through an online guided business impact analysis, integrated in real time with your plans.



Reach your team – two-way SMS, email and push messaging to reach your people anytime.



Reporting – in real-time of your BIA information with online Pivot Tables and Charts

My Incidents
2 Incidents

My Plans
4 Plans

My Messages
2 Messages

Contacts

Touchbase

Settings

Report Incident

Crisis Management Plan - ...

Home > 15 > Crisis Management Plan - Template 1

Your Role: CEO [Primary]

01 Crisis Management Initial Checklist

1. Confirm Initial Incident Assessment

2. Assign Crisis Lead

3. Set Up Initial CMT Meeting

Stakeholder Mapping

BIA Key Processes > Transaction Processi

Description

This process handles financial transactions and ensures their accuracy. It includes reconciling daily transactions and addressing discrepancies.

Process Owner

Joe McDavitt

Performed By

Internal

Max Maximum Tolerable Period of Disruption (MTPD)

Immediate (<4 hours)

Max Criticality Tier

Tier 1

Business Unit

Financial Services

Departments

Payment Team

Primary Locations

Brisbane, Home

Tasks: 20% Completed

Customise View | Search

Filtered by: My Tasks | All

Your Role: CEO [Primary]

01 Initial Actions For all Disruptions

Bring the BCP Team together

In Progress

03 Loss of Site

Information

Outstanding

04 Loss of IT

Active Incident: BCP Event at Como Site

Details | Assessment Questions | Checklists | Teams | External Contacts | Internal Contacts | Tasks & Actions | Incident Log

Incident Chat | Questionnaires

Incident Log

Search...

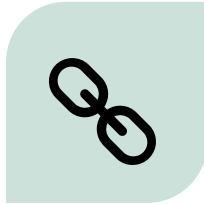
Type (Include) | Type (Include) | Related Task | Performed By

Column Chooser | Export | Print

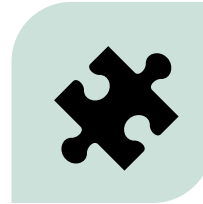
25 entries

| Time | Type | Description | Related Task | Performed By | Related Task Status |
|----------------------|---------------|---|---------------|--------------|---------------------|
| 06/Mar/2025 13:45:00 | Info | Craig has alerted 000 | | | |
| 06/Mar/2025 13:46:00 | Communication | Joe has informed Ben S of the situation | | Joe McDavitt | |
| 06/Mar/2025 13:45:00 | Action | Jake should go to the hotel side and ensure it is safe | | Jake Schwarz | |
| 06/Mar/2025 13:44:13 | Action | Task status has changed to Complete | 3. Stand Down | El Goldberg | Complete |
| 06/Mar/2025 13:44:01 | Communication | An EMAIL was sent to Jake Schwarz [jake@battleground.com.au], Eli Goldberg [eli@battleground.com.au], Damian Connell [damian@battleground.com.au], Peter Duffy [peter@battleground.com.au], Craig Goldberg [craig@battleground.com.au], Joe McDavitt [joe@battleground.com.au], Luke Smiles [luke@battleground.com.au], Georgina Stevenson [georgina@battleground.com.au], Peter Duffy [peter@battleground.com.au], Ray Kleingeld [ray@battleground.com.au] | | | |

How our clients benefit:



Reduced manual data input



Connected resilience platform



Simple to use platform



SaaS solution with methodology built in



Rapid development cycle



Single button incident activation

Some of these clients include:

AustralianSuper

Summerland Bank



Transurban

Knight Frank

ORICA

SIMS METAL

iress

WOODS BAGOT

GS1

G8 Education^{ltd}

CROWN

ASIC
Australian Securities & Investments Commission



ElectraNet

